

**UNC Kenan-Flagler
Inaugural Private Equity Conference**

2008



**HEDGE FUNDS:
CONVERGENCE *or* CONQUEST?**

FRIDAY, FEBRUARY 1, 2008
THE RIZZO CENTER
CHAPEL HILL, NC

**HOSTED BY THE UNC KENAN-FLAGLER MBA
PRIVATE EQUITY/ VENTURE CAPITAL CLUB**



UNC
KENAN-FLAGLER
BUSINESS SCHOOL

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WELCOME

On behalf of the entire UNC Kenan-Flagler Business School and the student-run MBA Private Equity/ Venture Capital Club, we are delighted to invite practitioners, alumni, faculty, and students to attend our Inaugural Private Equity Conference. This one-day event will enrich attendees' understanding of leading and converging practices within the private equity and hedge fund industries.

We are honored to present a remarkable group of highly regarded keynote and panel speakers within both the private equity and hedge fund fields. Speakers will share insights on discussion topics, which encompass a range of convergence, structural ownership, globalization, and regulatory issues. As business lines continue to blur, it is increasingly vital that we fully understand the competitive implications that currently affect our businesses and our future careers.

We thank our sponsors for graciously supporting this important inaugural conference. Their generosity is greatly appreciated by the Kenan-Flagler community and is evidence of the continued contribution our benefactors make in championing new trends in both the private equity and hedge fund industries.

Sincerely,



Joe DeSapri, MBA 2008
PE / VC Club President
Conference Chair & Founder



Sean Miller, MBA 2008
Director
Private Equity Panel Speakers



Chad Plotke, MBA 2008
Director
Hedge Fund Panel Speakers



— CONFERENCE COMMITTEE —

Logistics Director:
Luke Redman, MBA 2008

Marketing Director:
Melissa Rudolph, MBA 2009

Sponsorship Director:
Jason Colgate, MBA 2009

Panel Managers:

Hedge Fund Speakers

Troy Hannemann, MBA 2009
Paul P. Jones, MBA 2009
Bradley Neuberth, MBA 2009
Varun Parmar, MBA 2009
Jarín Skube, MBA 2009

Private Equity Speakers

Borna Azabdaftari, MBA 2009
Nick Clemens, MBA 2009
Jon Harkey, MBA 2009
Brandan Lingle, MBA 2009
Zhongyu (Teddy) Li, MBA 2009
Alex Okulski, MBA 2009

ABOUT THE UNC KENAN-FLAGLER PRIVATE EQUITY / VENTURE CAPITAL CLUB:

The MBA Private Equity / Venture Capital Club strives to educate its members on the fundamentals of principal investing, to provide exposure to a vast array of lifecycle investment careers, and to connect its members with the vital network of alumni needed to succeed in this investment field.

Key student-run club activities:

1. Inaugural 2008 Private Equity Conference
2. 6th Annual Carolina Venture Fellows Program — 12-month fellowship in private equity, venture capital, mezzanine debt, or fund-of-funds
3. 11th Annual Venture Capital Investment Competition — the nation's premier strategy competition for venture minded and entrepreneurial MBA students

Club objectives:

- Provide members with specific tools to attain high potential, long term careers in Private Equity / Venture Capital
- Increase awareness of career / investment opportunities within the U.S. and abroad
- Integrate students with UNC private equity and venture capital alumni professionals

AGENDA

UNC Kenan-Flagler Inaugural Private Equity Conference HEDGE FUNDS: CONVERGENCE *or* CONQUEST?

8:00-8:30 a.m.	<i>Registration / Continental Breakfast</i>	
8:30-8:45 a.m.	Opening Remarks – Dean Steve Jones, UNC Kenan-Flagler Business School	
8:45-9:45 a.m.	Morning Keynote Speaker Glenn Hutchins, Founder, Silver Lake	
10:00-11:00 a.m.	<u>PANEL SESSION I</u> Convergence	<u>PANEL SESSION II</u> Convergence
11:00-11:30 a.m.	<i>Networking Coffee Break</i>	
11:30-12:30 p.m.	<u>PANEL SESSION I</u> Finding Alpha	<u>PANEL SESSION II</u> Going Public
12:30-1:15 p.m.	<i>Lunch</i>	
1:15-2:15 p.m.	Lunch Keynote Speaker Dwight Anderson, Founder, Ospraie Management	
2:30-3:30 p.m.	<u>PANEL SESSION I</u> Sourcing Debt	<u>PANEL SESSION II</u> Real Asset Funds
3:30-4:00 p.m.	<i>Networking Coffee Break</i>	
4:00-5:00 p.m.	<u>PANEL SESSION I</u> Who's Leading the Dance Now?	<u>PANEL SESSION II</u> The Role of the Limited Partner
5:00-5:15 p.m.	Closing Remarks	
5:30-7:00 p.m.	<i>Networking Cocktail Reception</i> – The Franklin Hotel	

OPENING REMARKS

DEAN STEVE JONES **UNC Kenan-Flagler Business School**



Dean Steve Jones has international experience developing strategy, leading change and building organizational capability in a variety of industries.

Prior to becoming dean of UNC Kenan-Flagler, he was CEO of Suncorp Metway Ltd., one of the 25 largest companies in Australia, based in Brisbane, Queensland. Suncorp is Australia's sixth largest bank, second largest general insurer and its 18th largest funds

manager. Its LJ Hooker subsidiary is the largest real estate agency franchiser in Australia, with 600 offices.

Suncorp was formed in 1996 through the merger of Suncorp Insurance, Metway Bank and the Queensland Industry Development Corporation. As its inaugural CEO, Jones was responsible for the integration and long-term strategy of the new group. Over the next five years shareholder returns ranked fifth worldwide in the Oliver Wyman Shareholder.

Performance Index of mid-cap financial services companies. Market cap grew from A\$2.4 billion at the

KEYNOTE SPEAKERS

Morning

GLENN HUTCHINS **Founder and Co-Chief Executive**

SILVERLAKE



Mr. Hutchins is a Founder and Co-Chief Executive of Silver Lake (SL), the leading investment firm focused on large scale investments in the technology industry. SL seeks to achieve superior financial returns by investing with the strategic insights of an experienced industry participant, the operating advantages of a world-class manager, and the return objectives of a disciplined financial investor.

Mr. Hutchins is Chairman of the Board of SunGard Data Systems Inc. and a director of the NASDAQ Stock Market, Inc. Mr. Hutchins is a co-owner and Member of the Executive Committee of the Boston Celtics basketball team. Previously, he was Chairman of Instinet, Inc. and a director of TD Ameritrade Holding Corp., Seagate Technology, MCI, Inc., Gartner, Inc. and Sabre, Inc.

Mr. Hutchins is active in public and charitable service. Mr. Hutchins served President Clinton in both the transition and the White House as a Special Advisor on economic and healthcare policy. Mr. Hutchins is a director of the Harvard Management Company which is responsible for the management of the University's endowment. Mr. Hutchins is a trustee of the Lawrenceville School, the Brookings Institution and the New York-Presbyterian Hospital. He is also a member of the Advisory Council of the Hamilton Project.

Mr. Hutchins holds an A.B. from Harvard College, an M.B.A. from Harvard Business School, and a J.D. from Harvard Law School.

time of the merger to A\$6.5 billion and made Suncorp one of Australia's 25 largest companies. It was named regional bank of the year in 1998, 1999 and 2001.

Prior to Suncorp, Jones served ANZ, one of Australia's four major banks, over an eight-year period, first as a consultant, then as an executive in Melbourne and, finally, as managing director and CEO of ANZ-New Zealand in Wellington.

Jones was a management consultant with McKinsey & Company from 1984-89, first in Atlanta and later

in Melbourne. He helped clients in construction materials, chain drug stores, alcoholic beverages, electricity, textiles and banking to develop growth strategies, improve operations and manage merger integration. He was a member of McKinsey's practice development groups in merger integration and managing major change.

Jones earned his MBA with distinction from Harvard Business School and his BA in economics from UNC-Chapel Hill, where he was a Morehead Scholar.

Afternoon

DWIGHT ANDERSON Principal and Portfolio Manager



Dwight Anderson is a principal and portfolio manager of Ospraie Management, LLC, a \$7 billion investment firm, which serves as investment manager to the Ospraie Funds, Ospraie Real Return, Ospraie Real Return Enhanced, Ospraie Wingspan, Ospraie Special Opportunities and Ospraie Select Long Equity. Ospraie actively invests in basic industry and commodity markets on a global basis from a fundamentally driven, long-term perspective.

Mr. Anderson founded the Ospraie Funds in February 2000 in partnership with Tudor Investment Corporation, where he served from July 1999 until December 2003. In 2004, he left Tudor to form Ospraie Management, LLC. Prior to joining Tudor, Mr. Anderson was an Associate Director and later a

Managing Director in charge of the Basic Industries and Commodities Group at Tiger Investment Management from October 1994 to July 1999. Before joining Tiger, Mr. Anderson was an Associate at JP Morgan & Co.

Mr. Anderson holds an M.B.A. from the University of North Carolina and an A.B. in History from Princeton University.



PANEL DISCUSSION TOPICS

10:00 – 11:00 a.m. **PANEL SESSIONS I & II: CONVERGENCE**

From equity bridges to shareholder activism, an increasing number of Banks, Hedge Funds and Private Equity firms are starting to engage in activities that put them into direct competition with each other. Is this competition short lived and destined to be phased out as firms concentrate on their strategic advantage? Or, will this competition spur consolidation that will lead to huge alternative asset firms? What does each option mean for General Partners, Limited Partners and Public Markets? Are buyout funds and hedge funds moving closer together or further apart as a result of growing stakeholder convergence in the capital structure?

Moderator Session I:

Edward Mathias, *Managing Director, The Carlyle Group*

Panel Speakers:

Barry Gonder, *General Partner, Grove Street Advisors*

Jay Jester, *Managing Director, Audax Group*

Martin Lagod, *Co-Founder & Managing Director, Firelake Capital*

Sallie Shuping Russell, *Managing Director, BlackRock*

Moderator Session II:

Merih Sevilir, *Assistant Professor of Finance, UNC Kenan-Flagler Business School*

Panel Speakers:

Colbert Cannon, *Managing Director, Glenview Capital Management*

Denise Palmieri, *Director, Pinnacle Group*

Nelson Schwab III, *Co-Founder, Carousel Capital*

Hugh Wrigley, *Founder & Managing Director, Global Endowment Management*



11:30 - 12:30 p.m. **PANEL SESSION I: FINDING ALPHA**

Sponsored by: **Capital IQ**
A Division of Standard & Poor's

The collapse of the credit markets in the summer of 2007 has required many firms to re-evaluate risk. Furthermore, investors have changed their preferences as well. The days of easy 25% Private Equity returns per annum seem all but gone. Turbulence in the markets could be here for months or years to come. Private Equity, Hedge Fund, and Limited Partner firms may be able to generate superior returns, but it will be challenging in an ultra competitive, high multiple world. How are firms navigating these treacherous markets? How has the investment universe changed since the summer of 2007? Where should firms be looking to generate superior returns?

Moderator:

Christian Lundblad, Assistant Professor of Finance, UNC Kenan-Flagler Business School

Panel Speakers:

Steve Alexander, Managing Partner, Shore Points Capital
David Cox, General Partner, Dogwood Equity
Stuart Friou, Managing Director, Hunter Global Investors
Steven Kapp, Limited Partner, Maverick Capital

PANEL SESSION II: GOING PUBLIC

Sponsored by: **SMITH ANDERSON**

Recently several Private Equity and Hedge Fund firms have been taken public. Typical investors seem to welcome this change as they can easily add a new asset class to their portfolios. Firms benefit with an additional source of capital. However, the driver of this change is still unclear. Do average investors benefit from this trend as much as the firms? Would firms be taken public if it were not in their own best interest? Who is the real winner when firms go public? When the general partner goes public, who benefits?

Moderator:

Byron Kirkland, Partner, Smith Anderson

Panel Speakers:

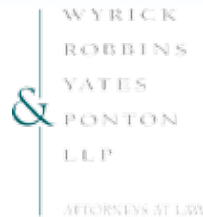
David Dupree, Managing Director & CEO, The Halifax Group
William Kaluza, CEO, Intervolve, Inc.
Walker Poole, Founder, Banc of American Capital Investors
John Shearburn, Managing Director, Warburg Pincus



2:30 – 3:30 p.m.

PANEL SESSION I: SOURCING DEBT

Sponsored by:



Given various and somewhat competing investment horizons, what are the changing influences of investment banks, hedge funds, mezzanine funds, distressed debt funds, and CDO funds on public and private debt markets? What is the current state of the debt market, and what type of debt instruments may arise in the future?

Moderator:

Larry Robbins, Partner, Wyrick Robbins Yates & Ponton LLP

Panel Speakers:

Michael Becker, Principal, Plexus Capital

Dan Casey, Managing Director, ABN AMRO

Rob Flowers, Managing Director, D.B. Zwirn & Co.

PANEL SESSION II: REAL ASSET FUNDS

Real Estate Private Equity firms face emerging market opportunities, credit market turmoil, changing customer demand, and increased competition all amid sitting on a surplus of cash. Will future growth in real assets continue at a torrid pace? What key factors and metrics will be crucial to this industry's future?

Moderator:

David Hartzell, Professor of Finance & Distinguished Professor of Real Estate, UNC Kenan-Flagler Business School

Panel Speakers:

Jon Bell, Principal, Steven D. Bell & Company

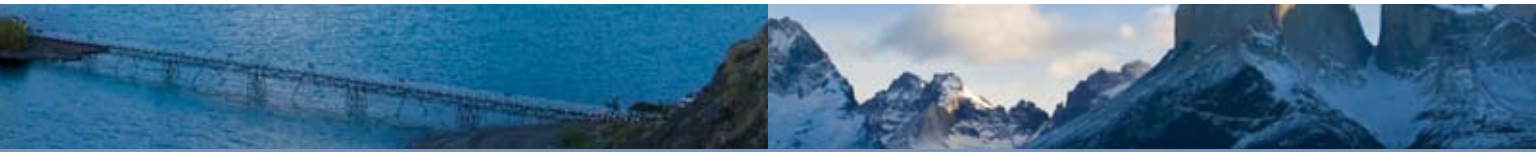
Susan Carter, Director, North Carolina Department of State Treasurer

Christopher Casey, Managing Director, AIG Investments

Allan Fuller, Vice President & Director, Harbert Management Corporation

Stephen Pandos, Managing Director, Columbus Nova

Kinny Roper, Managing Director, Cherokee Partners



4:00 – 5:00 p.m.

PANEL SESSION I: WHO'S LEADING THE DANCE NOW?

Prior to the summer of 2007, easy access to capital allowed firms to set their own rules. The majority of deals that took place were “covenant light.” However, everything changed when the credit markets seized up in the summer of 2007. Investors’ appetite for risk appeared to vanish overnight as the demand for “covenant light” loans and loans with other risky features (low/no coverage requirements, high multiples) became nonexistent. Given this collapse in the debt market, what are the new rules for debt covenants, coverage requirements, and multiples? What does the future look like? Will investors continue to dictate the terms of these deals?

Moderator:

Holland West, Esq., Of Counsel, Shearman & Sterling LLP

Panel Speakers:

Robert Bryant, Vice President, Roark Capital Group
Devon Cruikshank, Principal, The Brookside Group
Davis Noell, Vice President, Providence Equity Partners

PANEL SESSION II: THE ROLE OF THE LIMITED PARTNER

Sponsored by:



As Private Equity & Hedge Fund firms increasingly invest in different parts of the capital structure within the same companies, are Limited Partners’ concerned about overexposure and a lack of diversification? What levels of diversification, transparency, and returns are Limited Partners looking for from investment funds?

Moderator:

Denise Palmieri, Director, Pinnacle Group

Panel Speakers:

James Keith (J.K.) Brown, Managing Director, Och-Ziff Capital Management Group
Wendel McCain, Founder, Parish Capital Advisors
William McLean, Vice President & Chief Investment Officer, Northwestern University
Mark Yusko, Founder, Morgan Creek Capital Management

PANEL SPEAKERS

ABN AMRO

Mr. Dan Casey

Mr. Casey is a Managing Director at ABN AMRO Bank. In his role as Portfolio Strategist and Global Head of Markets, Mr. Casey is responsible for ABN's portfolio trading activities globally and coverage of the industrial and consumer sectors in North America. Mr. Casey holds a B.S. in Finance from Eastern Illinois University and a M.B.A. in Finance with a concentration in Financial Trading & Practice from St. Xavier University.

AIG INVESTMENTS

Mr. Christopher D. Casey

Mr. Casey is a Managing Director of AIG's Global Real Estate group. Mr. Casey is a Product Specialist within the Capital Markets group responsible for raising capital for the property funds managed by AIG Global Real Estate. Mr. Casey holds a bachelor's degree from Washington and Lee University, an MBA from the University of North Carolina, Chapel Hill and a Master's of Management degree from the University of Dallas.

AUDAX GROUP

Mr. Jay Jester

Mr. Jester is a Managing Director and Director of Business Development at Audax Group. He joined the firm in February 2000 and is responsible for developing the Audax brand and deal flow within the private equity markets. Mr. Jester received his B.A. from the University of North Carolina at Chapel Hill.

BANC OF AMERICA CAPITAL INVESTORS

Mr. Walker Poole

Mr. Poole is one of the founding partners of Banc of America Capital Investors. He is responsible for firm's investment activities in the healthcare and consumer products sectors. Mr. Poole received his B.S. from the University of North Carolina at Chapel Hill, where he was a Morehead Scholar.

BLACKROCK

Ms. Sallie Shuping Russell

Ms. Russell is a Managing Director at BlackRock. Previously, Ms. Russell was with Quellos Group, LLC and provided investment management services including strategic asset allocation and alternative investment management. Ms. Russell is a Trustee of The University of North Carolina at Chapel Hill.

THE BROOKSIDE GROUP

Ms. Devon Cruikshank

Ms. Cruikshank is a Principal at The Brookside Group, a private investment firm that invests across a range of

asset classes including private equity, mezzanine, real estate and public markets. Ms. Cruikshank is a CPA and a graduate of Bucknell University. She received her MBA from The University of North Carolina Kenan-Flagler Business School.

THE CARLYLE GROUP

Mr. Edward Mathias

Mr. Mathias is a Managing Director of The Carlyle Group. Now focused on venture capital activities, Mr. Mathias serves as a member of the Investment Committees for Carlyle Venture Partners, Carlyle Europe Venture Partners and Carlyle Asia Venture Partners. Mr. Mathias holds an M.B.A. from Harvard Business School and an undergraduate degree from the University of Pennsylvania, where he presently serves as a Trustee.

CAROUSEL CAPITAL

Mr. Nelson Schwab III

Mr. Schwab co-founded Carousel Capital in 1996. Mr. Schwab is a member of the board of directors of Herschend Family Entertainment Corporation and several privately held companies. He also serves as Chairman of the Board of Trustees of the University of North Carolina at Chapel Hill. Mr. Schwab holds a B.A. from the University of North Carolina at Chapel Hill and an M.B.A. from The Wharton School.

CHEROKEE PARTNERS

Mr. Kinny Roper

Mr. Roper is a Managing Director of Cherokee Partners. Prior to joining Cherokee in 2005, Kinny was a Managing Partner of Brighton Partners, LCC, an Atlanta-based private equity firm. Mr. Roper received a BA from the University of North Carolina at Chapel Hill where he was a Morehead Scholar.

COLUMBUS NOVA

Mr. Stephen Pandos

Mr. Pandos is a Principal and Managing Director of Columbus Nova and manages the firm's real estate investments. He is also a member of Mallard Creek Investors, LLC, the manager of the Coventry Real Estate Fund, which invest in middle-market net leased transactions.

D.B. ZWIRN & CO.

Mr. Rob Flowers

Mr. Rob Flowers is a Managing Director at D.B. Zwirn & Co., L.P., a global alternative investment manager and merchant capital provider. Rob joined the firm in January 2004 and is Co-Head of the Assets Investment Team. From 1996 to 2003, he was with PPM America, most recently as Executive Vice President, Structured Finance and CDO Management Group and, before that, as

Senior Managing Director – Structured Finance within the Private Finance Group. Mr. Flowers received his M.B.A. from the Columbia Business School in 1987 and a B.A. in Business Economics from the University of California at Santa Barbara in 1980.

DOGWOOD EQUITY

Mr. David Cox

Mr. Cox is a General Partner with Dogwood Equity and joined the firm in 2004 as a Vice President. Previously, Mr. Cox worked as an operational Vice President with Harren Equity Partners. Mr. Cox holds an M.B.A. from the Darden School of Business at the University of Virginia and a B.A. in History from the University of Virginia.

FIRELAKE CAPITAL

Mr. Martin Lagod

Mr. Lagod is the Managing Director and the Co-Founder of Firelake Capital Management, LLC. He is responsible for private company investments. Mr. Lagod serves on the Advisory Board for the Center for Sustainable Enterprise at the Kenan Flagler Business School at the University of North Carolina Chapel Hill. Mr. Lagod holds a B.A. in Economics with Honors from the University of North Carolina, Chapel Hill and a J.D. from Vanderbilt University.

GLENVIEW CAPITAL MANAGEMENT

Mr. Colbert Cannon

Mr. Cannon is a Managing Director at Glenview Capital Management. Previously, he served as a Vice President in the private equity group at Audax Group. Mr. Cannon joined Audax in 2001, which is based in Boston. Previously, he was employed at Goldman, Sachs & Co. in both its investment banking and merchant banking divisions. Mr. Cannon received an A.B. from Harvard College.

GLOBAL ENDOWMENT MANAGEMENT

Mr. Hugh Wrigley

Mr. Wrigley is the Founder and Managing Director of Global Endowment Management. Previously, he was Head of Private Investments Group at DUMAC. Prior to that, he served as Vice President of the Mergers and Strategic Advisory Group at Goldman, Sachs & Co., where he advised on mergers, acquisitions and financings for clients across multiple industries. Mr. Wrigley holds an L.L.B. with honors and BB.Comm from the University of Melbourne.

GROVE STREET ADVISORS

Mr. Barry Gonder

Mr. Gonder joined Grove Street Advisors (GSA) as a General Partner in 2001 and has more than 22 years of experience in the private equity industry. At GSA, Mr. Gonder

is responsible for building and managing client portfolios and participating in the development and management of the firm. Mr. Gonder holds an MBA from the University of North Carolina at Chapel Hill and a B.A. in Economics from Vassar College.

THE HALIFAX GROUP

Mr. David Dupree

Mr. Dupree is a Managing Director and Chief Executive Officer of The Halifax Group. Prior to co-founding Halifax, Mr. Dupree was a Managing Director and Partner with The Carlyle Group, where he was primarily responsible for investments in healthcare and related sectors. Mr. Dupree earned a B.S. from The University of North Carolina at Chapel Hill and received his M.B.A. from the Graduate School of Management at Wake Forest University where he is a Trustee of the University.

HARBERT MANAGEMENT CORP.

Mr. Alan C. Fuller

Mr. Fuller is Co-Manager of HMC's domestic real estate platform. He has been with the firm fifteen years and served as a senior manager in the implementation and execution of HMC's domestic real estate strategy from its inception. He holds a degree in industrial management from the Georgia Institute of Technology.

HUNTER GLOBAL INVESTORS

Mr. Stuart Friou

Mr. Friou is a Managing Director and Portfolio Manager of Global Equities. Stuart Friou joined Hunter as a Managing Director and Senior Research Analyst in the summer of 2001, prior to the launch of the Partnership. He received a B.S. in Business Administration from the University of North Carolina at Chapel Hill in 1988 and an M.B.A from the University of Michigan in 1994.

INTERVOLVE INC.

Mr. William Kaluza

Mr. William J. Kaluza has served as Chief Executive Officer of Intervolve, Inc. since October of 2007. Prior to serving as CEO at Intervolve, Mr. Kaluza was a partner in Rankin McKenzie, LLP, a financial management firm specializing in interim and outsourced CEO, CFO and Controller Services, during which time he has served as CEO and/or CFO for several private and public companies in the Raleigh area with a concentration on software companies and companies interested in preparing for an Initial Public Offering. Mr. Kaluza earned a B.S. degree in Economics with concentrations in Accounting, Finance and Computer Information Systems from the Wharton School of the University of Pennsylvania. He

earned a J.D. degree with a concentration in Corporate Law from the Dickinson School of Law of Pennsylvania State University.

MAVERICK CAPITAL

Mr. Steven Kapp

Mr. Kapp is a Limited Partner of Maverick Capital, a New York based private investment partnership. He is responsible for the healthcare investment portfolio at Maverick. He earned a B.A. in Economics and an M.B.A. from the University of North Carolina at Chapel Hill.

MORGAN CREEK CAPITAL MANAGEMENT

Mr. Mark Yusko

Mr. Mark W. Yusko is the Co-Founder at Morgan Creek Capital Management, established in 2004. He previously was the President and Chief Executive Officer of UNC Management Company Inc. until May 2004. He received a Bachelor of Science degree in Biology and Chemistry from the University of Notre Dame in 1985. Mr. Yusko got his MBA from the University of Chicago in 1987.

NORTH CAROLINA DEPT. OF STATE TREASURER

Ms. Susan Carter

Ms. Carter is the Director of Real Estate Investments at the North Carolina Retirement System (NCRS), a \$77 billion plan with a real estate allocation of 5.4% and a target of 6%. Susan's responsibilities include creating and recommending policy, strategy and investments to the State Treasurer. Susan holds a BS from the University of North Carolina in Chapel Hill, North Carolina.

NORTHWESTERN UNIVERSITY

Mr. William McLean

Mr. McLean was appointed Vice President and Chief Investment Officer for Northwestern University in January 2002. He is responsible for managing the University's \$6.4 billion diversified portfolio. Mr. McLean received his BA in economics from Davidson College and his MBA from the University of North Carolina, Chapel Hill.

OCH-ZIFF CAPITAL MANAGEMENT

Mr. James Keith (J.K.) Brown

Mr. James Keith Brown is the Head of Investor Relations at Oz Management LLC which he joined in 2003. Prior to Oz Management, Mr. Brown was the Managing Director and Head of U.S. Institutional Sales and Relationship Management at Goldman Sachs & Co. He has also been the Managing Director and Head of U.S. Institutional Sales at Bankers Trust Company. He holds a B.A. with Honors from The University of North Carolina at Chapel Hill.

PARISH CAPITAL ADVISORS

Mr. Wendel McCain

Mr. McCain is one of the three founding partners of Parish Capital Advisors, LLP. He has spent the last ten years focused on alternative asset classes and has also experienced the private equity business from the perspective of advisor, direct investor, and limited partner. Mr. McCain received a BA from the University of North Carolina at Chapel Hill, where he was a Morehead Scholar, and an MBA from Northwestern University's Kellogg School, where he was a Toigo Fellow. Mr. McCain is also a 2005 Eisenhower Fellow.

PINNACLE GROUP

Ms. Denise Palmieri

Ms. Palmieri is Director of Client Relations at Pinnacle Group. Previously, Ms. Palmieri created and built a dynamic, specialized boutique law firm in the Washington, DC area. She was also a regular author and seminar presenter in the local community and nationally on topics related to management and leadership.

PLEXUS CAPITAL

Mr. Michael Becker

Mr. Becker is a Principal with Plexus Capital and works in the Raleigh office. From 2003 to 2004, Michael worked with Triangle Capital Partners, where he invested in middle market companies in the Southeast. Michael began his career in 1997 with Townsend Frew and Company, an investment boutique in Durham, NC, and subsequently worked with RBC Centura Capital Markets as a Vice President. Mike holds a BSBA and MBA from the University of North Carolina at Chapel Hill.

PROVIDENCE EQUITY PARTNERS

Mr. Davis Noell

Mr. Davis Noell is a Vice President with Providence Equity Partners Inc. based in its New York office. Mr. Noell is actively involved in Providence's investments in Metro-Goldwyn-Mayer, SunGard Data Systems, Trilogy International Partners and USIS. Mr. Noell received a Bachelor of Arts with Honors from the University of North Carolina at Chapel Hill.

ROARK CAPITAL GROUP

Mr. Robert Bryant

Mr. Bryant is a Vice President at Roark Capital based in Atlanta. Prior to joining Roark, Bryant was an Associate at Peachtree Equity Partners, a \$110 million Atlanta-based private equity fund that makes equity investments in middle market companies in the Southeast. He graduated Phi Beta Kappa from the University of North Carolina at Chapel Hill with a B.S. in Business Administration.

COCKTAIL RECEPTION

SHEARMAN & STERLING LLP

Mr. Holland West, Esq.

Mr. Holland West is Of Counsel to the international law firm of Shearman & Sterling LLP, and has more than 30 years of Wall Street experience. Previously, Mr. West was a Partner at Shearman & Sterling and the head of its global hedge fund, private equity, derivatives, and structured finance practices and a Partner at Cadwalader, Wickersham & Taft and the head of its asset management and derivatives practices. Mr. West received his Juris Doctor Degree with honors in 1980 from Fordham University School of Law, where he was Associate Editor of the Fordham Law Review. He received his Bachelor of Arts Degree in English Literature with honors in 1975 from Sewanee. Bar Admission New York, New Jersey and Florida.

SHORE POINTS CAPITAL

Mr. Steve Alexander

Mr. Steve Alexander is a Managing Partner at Shore Points Capital, which is an independent spinout of BNP Paribas' Private Capital Group. He was previously Managing Director and Head of the BNP Paribas Private Capital Group. Mr. Alexander founded and led Paribas' and BNP Paribas' private equity investment activities for North America from 1989 until August 2006. He received a B.A. with honors and an M.B.A. from the University of North Carolina at Chapel Hill.

STEVEN D. BELL & COMPANY

Mr. Jon Bell

Mr. Bell is a principal of Steven D. Bell & Company. Jon Bell joined Steven D. Bell & Company in July of 2001 as Vice President of Capital Transactions. Prior to joining the company, Jon specialized in retail and multifamily investments for Faison and Associates and Lend Lease Real Estate Investments. He is on the Board of Directors of the National Multi Housing Council and is a member of the International Council of Shopping Centers. Jon has an undergraduate degree in real estate and finance from the University of Georgia and an MBA from the Kenan-Flagler Business School at the University of North Carolina

WARBURG PINCUS

Mr. John Shearburn

Mr. John Shearburn is a Managing Director at Warburg Pincus and joined in 2007. He focuses on the firm's fund-raising and investor relations activities. Prior to joining Warburg Pincus, he was a Managing Director and Global Head of Marketing for Goldman Sachs' private equity fund of funds business. Mr. Shearburn is a graduate of Vanderbilt University and did graduate work in International Relations at the University of North Carolina-Chapel Hill.

Please join us from 5:30pm to 7:00pm at The Franklin Hotel for cocktails and networking.

The Franklin Hotel is located in the heart of downtown Chapel Hill on Franklin Street's West End, just steps away from fine restaurants and boutiques, museums, theaters, art galleries, sports and performing arts venues and the University of North Carolina at Chapel Hill.

Driving Directions from The Rizzo Center:

Drive: 3.9 mi – about 11 mins

1. Head west on DuBose Home Ln toward Meadowmont Ln 0.3 mi
2. Turn left at Meadowmont Ln 0.5 mi
3. Turn right at Raleigh Rd 1.9 mi
4. Continue on S Rd 0.7 mi
5. Turn right at S Columbia St/NC-86 N 0.3 mi
6. Turn left at W Franklin St 0.2 mi

The Franklin Hotel
311 West Franklin Street
Chapel Hill, NC 27516
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the path to success is not easy.

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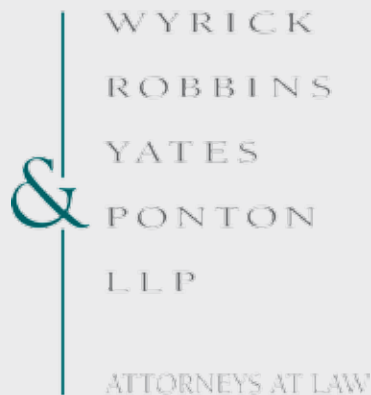
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